

BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2021

[Education Act, Sections 139(2)(b) and 244]

1180 The Foothills School Division

Legal Name of School Jurisdiction

PO Box 5700 High River AB T1V 1M7; 403-652-6510; chipmand@fsd38.ab.ca

Contact Address, Telephone & Email Address

BOARD CHAIR

Mr. Lawrence Albrecht

Name



Signature

SUPERINTENDENT

Dr. Christopher Fuzessy

Name



Signature

SECRETARY TREASURER or TREASURER

Mr. Andrew F. Chipman

Name



Signature

Certified as an accurate summary of the year's budget as approved by the Board

of Trustees at its meeting held on June 3, 2020 .






Date

c.c. Alberta Education
c/o Jianan Wang, Financial Reporting & Accountability Branch
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TABLE OF CONTENTS

	Page
6	3
7	4
8	5
9	6
10	7
11	8
12	9
13	10

15 Color coded cells:

16  blue cells: require the input of data/descriptors wherever applicable.	 grey cells: data not applicable - protected
17  white cells: within text boxes REQUIRE the input of points and data.	 yellow cells: to be completed when yellow only.
18  green cells: populated based on information previously submitted	

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2020/2021 BUDGET REPORT

21 The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into
 22 consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year
 23 Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will
 24 support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

- 27 Continue to draw down our Operating Reserves by running a deficit budget.
- 29 Budget reflects new funding framework.
- 31 Assumes 0% increased costs for salary negotiations.
- 33 We have added dollars in case we are required to provide daytime custodians due to COVID -19
- 34 We are assuming full operations in the fall, we have shown rehiring our current staff, bus drivers and educational assistants.
- 37 Additional Custodial costs, if we have to add daily cleaning of all hard surfaces
- 38 Increased insurance costs since 2018/2019

Significant Business and Financial Risks:

- 44 COVID-19 may cause significant substitute costs, if health care leaves increase substantially
- 45 COVID-19 requirements that may result in substantntive increases.
- 47 Loss of key individuals due to pandemic

BUDGETED STATEMENT OF OPERATIONS
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
REVENUES			
Government of Alberta	\$ 89,303,013	\$88,410,724	\$89,098,125
Federal Government and First Nations	\$ 332,192	\$332,192	\$445,013
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 1,674,557	\$1,833,446	\$1,773,209
Other sales and services	\$ 594,789	\$385,080	\$616,154
Investment income	\$ 200,000	\$300,000	\$343,511
Gifts and donations	\$ 332,152	\$304,000	\$332,152
Rental of facilities	\$ 50,000	\$103,000	\$128,754
Fundraising	\$ 557,859	\$1,000,000	\$996,328
Gains on disposal of capital assets	\$ -	\$0	\$30,316
Other revenue	\$ 747,970	\$475,000	\$475,031
TOTAL REVENUES	\$93,792,532	\$93,143,442	\$94,238,593
EXPENSES			
Instruction - Pre K	\$ 542,770	\$ -	\$ -
Instruction - K to Grade 12	\$ 72,467,253	\$73,467,756	\$74,828,559
Operations & maintenance	\$ 16,628,918	\$15,034,495	\$15,395,011
Transportation	\$ 4,611,156	\$4,462,273	\$4,778,518
System Administration	\$ 3,134,435	\$3,340,768	\$3,239,330
External Services	\$ -	\$0	\$0
TOTAL EXPENSES	\$97,384,532	\$96,305,292	\$98,241,418
ANNUAL SURPLUS (DEFICIT)	(\$3,592,000)	(\$3,161,850)	(\$4,002,825)

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
EXPENSES			
Certificated salaries	\$ 43,432,616	\$43,813,920	\$45,036,850
Certificated benefits	\$ 10,577,294	\$10,537,871	\$9,621,099
Non-certificated salaries and wages	\$ 12,886,371	\$13,384,831	\$13,425,197
Non-certificated benefits	\$ 3,859,077	\$3,892,494	\$3,928,178
Services, contracts, and supplies	\$ 20,306,367	\$18,326,794	\$20,485,396
Capital and debt services			
Amortization of capital assets			
Supported	\$ 5,388,109	\$5,352,845	\$4,831,170
Unsupported	\$ 876,818	\$904,702	\$861,232
Interest on capital debt			
Supported	\$ 2,300	\$38,300	\$5,644
Unsupported	\$ -	\$3,535	\$8,477
Other interest and finance charges	\$ 55,580	\$50,000	\$38,175
Losses on disposal of capital assets	\$ -	\$0	\$0
Other expenses	\$ -	\$0	\$0
TOTAL EXPENSES	\$97,384,532	\$96,305,292	\$98,241,418

BUDGETED SCHEDULE OF PROGRAM OPERATIONS
for the Year Ending August 31

Approved Budget 2020/2021

REVENUES	Approved Budget 2020/2021										Actual Audited
	Instruction			Operations and Maintenance		Transportation	System Administration	External Services	TOTAL	TOTAL	TOTAL
	Pre K - PUF	Pre - K non PUF	K - Grade 12								
(1) Alberta Education	\$ 240,270	\$ -	\$ 68,223,366	\$ 7,548,507	\$ -	\$ 4,474,555	\$ 3,094,605	\$ -	\$ 83,581,303	\$ 83,166,052	\$ -
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ 5,388,109	\$ -	\$ -	\$ -	\$ -	\$ 5,388,109	\$ 4,981,817	\$ -
(3) Other - Government of Alberta	\$ -	\$ -	\$ 333,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 333,601	\$ 950,256	\$ -
(4) Federal Government and First Nations	\$ -	\$ -	\$ 332,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 332,192	\$ 445,013	\$ -
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ 1,622,957	\$ -	\$ -	\$ 51,600	\$ -	\$ -	\$ 1,674,557	\$ 1,773,209	\$ -
(9) Fees	\$ -	\$ -	\$ 292,289	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,289	\$ 616,154	\$ -
(10) Other sales and services	\$ -	\$ 302,500	\$ 40,000	\$ 120,000	\$ -	\$ -	\$ 40,000	\$ -	\$ 200,000	\$ 343,511	\$ -
(11) Investment income	\$ -	\$ -	\$ 332,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 332,152	\$ 332,152	\$ -
(12) Gifts and donations	\$ -	\$ -	\$ 45,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 128,754	\$ -
(13) Rental of facilities	\$ -	\$ -	\$ 557,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 557,859	\$ 996,328	\$ -
(14) Fundraising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,316	\$ -
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ 519,500	\$ 8,470	\$ -	\$ 220,000	\$ -	\$ -	\$ 747,970	\$ 475,031	\$ -
(16) Other revenue	\$ -	\$ -	\$ 72,298,916	\$ 13,070,086	\$ -	\$ 4,746,155	\$ 3,134,605	\$ -	\$ 93,792,532	\$ 94,238,593	\$ -
(17) TOTAL REVENUES	\$ 240,270	\$ 302,500	\$ 72,298,916	\$ 13,070,086	\$ -	\$ 4,746,155	\$ 3,134,605	\$ -	\$ 93,792,532	\$ 94,238,593	\$ -
EXPENSES											
(18) Certificated salaries	\$ -	\$ -	\$ 42,898,387	\$ -	\$ -	\$ -	\$ 534,229	\$ -	\$ 43,432,616	\$ 45,036,850	\$ -
(19) Certificated benefits	\$ -	\$ -	\$ 10,508,934	\$ -	\$ -	\$ -	\$ 68,360	\$ -	\$ 10,577,294	\$ 9,621,099	\$ -
(20) Non-certificated salaries and wages	\$ 151,370	\$ 190,575	\$ 8,189,591	\$ 930,889	\$ -	\$ 2,120,996	\$ 1,302,950	\$ -	\$ 12,886,371	\$ 13,425,197	\$ -
(21) Non-certificated benefits	\$ 64,873	\$ 81,675	\$ 2,312,025	\$ 236,233	\$ -	\$ 771,937	\$ 392,334	\$ -	\$ 3,859,077	\$ 3,928,178	\$ -
(22) SUB - TOTAL	\$ 216,243	\$ 272,250	\$ 63,908,937	\$ 1,167,122	\$ -	\$ 2,892,933	\$ 2,297,873	\$ -	\$ 70,755,358	\$ 72,011,324	\$ -
(23) Services, contracts and supplies	\$ 24,027	\$ 30,250	\$ 8,375,894	\$ 9,928,434	\$ -	\$ 1,118,166	\$ 829,596	\$ -	\$ 20,306,367	\$ 20,485,390	\$ -
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ 5,388,109	\$ -	\$ -	\$ -	\$ -	\$ 5,388,109	\$ 4,831,170	\$ -
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ 127,422	\$ 142,953	\$ -	\$ 600,057	\$ 6,386	\$ -	\$ 876,818	\$ 861,232	\$ -
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ 2,300	\$ -	\$ -	\$ -	\$ -	\$ 2,300	\$ 5,644	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,477	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ 560	\$ -	\$ 55,560	\$ 38,175	\$ -
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) TOTAL EXPENSES	\$ 240,270	\$ 302,500	\$ 72,467,253	\$ 16,628,918	\$ -	\$ 4,611,156	\$ 3,134,435	\$ -	\$ 97,384,532	\$ 98,241,418	\$ -
(32) OPERATING SURPLUS (DEFICIT)	\$ -	\$ -	\$ (168,337)	\$ (3,558,832)	\$ -	\$ 134,999	\$ 170	\$ -	\$ (3,592,000)	\$ (4,002,825)	\$ -

BUDGETED SCHEDULE OF FEE REVENUE
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
FEEES			
TRANSPORTATION	\$51,600	\$51,600	\$63,550
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$0	\$0	\$29,994
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$0
FEEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$95,957	\$95,957	\$103,494
Alternative program fees	\$13,000	\$15,760	\$12,243
Fees for optional courses	\$600,000	\$600,000	\$606,324
ECS enhanced program fees	\$0	\$0	\$0
ACTIVITY FEES			
Other fees to enhance education (Describe here)	\$430,000	\$526,129	\$428,488
NON-CURRICULAR FEES			
Extra-curricular fees	\$290,000	\$300,000	\$287,436
Non-curricular goods and services	\$12,000	\$12,000	\$11,686
NON-CURRICULAR TRAVEL			
OTHER FEES (Describe here)	\$50,000	\$100,000	\$98,100
OTHER FEES (Describe here)	\$132,000	\$132,000	\$131,894
TOTAL FEES	\$1,674,557	\$1,833,446	\$1,773,209

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.		Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
Cafeteria sales, hot lunch, milk programs		\$131,000	\$131,000	\$141,157
Special events		\$80,000	\$0	\$92,319
Sales or rentals of other supplies/services		\$81,289	\$0	\$311,146
International and out of province student revenue		\$0	\$0	\$40,623
Adult education revenue		\$0	\$0	\$0
Preschool		\$302,500	\$302,500	\$208,543
Child care & before and after school care		\$0	\$0	\$0
Lost item replacement fees		\$0	\$2,400	\$0
Other (describe) Optional courses		\$0	\$0	\$0
Other (describe) Bank interest		\$0	\$0	\$0
Other (describe) Leagues and tournaments		\$0	\$0	\$0
Other (describe) 0		\$0	\$0	
Other (describe) 0		\$0	\$0	
TOTAL		\$594,789	\$435,900	\$793,788

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)
for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)		(7)
	ACCUMULATED OPERATING SURPLUS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED OPERATING RESERVES	CAPITAL RESERVES	
Actual balances per AFS at August 31, 2019	\$18,920,119	\$5,580,294	\$213,371	\$7,458,489	\$0	\$7,458,489	\$5,667,965	
2019/2020 Estimated impact to AOS for:								
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Estimated surplus(deficit)	(\$2,500,000)			(\$2,500,000)	(\$2,500,000)			
Estimated board funded capital asset additions	\$0	\$731,989		(\$731,989)	(\$731,989)	\$0	\$0	
Estimated disposal of unsupported tangible capital assets		\$0		\$0	\$0		\$0	
Estimated amortization of capital assets (expense)		(\$6,257,547)		\$6,257,547	\$6,257,547			
Estimated capital revenue recognized - Alberta Education		\$0		\$0	\$0			
Estimated capital revenue recognized - Alberta Infrastructure		\$5,176,102		(\$5,176,102)	(\$5,176,102)			
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0			
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0			
Estimated changes in Endowments	\$0	\$0	\$0	\$0	\$0			
Estimated unsupported debt principal repayment		\$37,080		(\$37,080)	(\$37,080)			
Estimated reserve transfers (net)				\$791,989	\$2,187,624	(\$1,395,635)	(\$791,989)	
Approval from Minister of Ed for transfer from capital to operating	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000	(\$1,000,000)	
Estimated Balances for August 31, 2020	\$16,420,119	\$5,267,918	\$213,371	\$7,062,854	\$0	\$7,062,854	\$3,875,976	
2020/21 Budget projections for:								
Budgeted surplus(deficit)	(\$3,592,000)			(\$3,592,000)	(\$3,592,000)			
Projected board funded capital asset additions	\$0	\$679,075		(\$679,075)	(\$679,075)	\$0	\$0	
Budgeted disposal of unsupported tangible capital assets		\$0		\$0	\$0		\$0	
Budgeted amortization of capital assets (expense)		(\$6,264,927)		\$6,264,927	\$6,264,927			
Budgeted capital revenue recognized - Alberta Education		\$0		\$0	\$0			
Budgeted capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0			
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0			
Budgeted capital revenue recognized - Other sources		\$5,388,109		(\$5,388,109)	(\$5,388,109)			
Budgeted changes in Endowments	\$0	\$0	\$0	\$0	\$0			
Budgeted unsupported debt principal repayment		\$54,374		(\$54,374)	(\$54,374)			
Projected reserve transfers (net)	\$0	\$0	\$0	\$739,075	\$3,448,631	(\$2,709,556)	(\$739,075)	
Projected assumptions/transfers of operations (explain)								
Projected Balances for August 31, 2021	\$12,828,119	\$5,124,549	\$213,371	\$4,353,298	\$0	\$4,353,298	\$3,136,901	

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES
for the Year Ending August 31

	Unrestricted Surplus Usage		Operating Reserves Usage		Year Ended	
	Year Ended		Year Ended		Year Ended	
	31-Aug-2021	31-Aug-2022	31-Aug-2021	31-Aug-2022	31-Aug-2021	31-Aug-2022
Projected opening balance	\$0	\$0	\$0	\$0	\$3,875,976	\$3,136,901
Projected excess of revenues over expenses (surplus only)	\$0	\$0	\$0	\$0	\$0	\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0	\$0	\$0	\$0	\$0
Budgeted disposal of unsupported revenues (expense)	\$6,264,927	\$6,250,000	\$6,250,000	\$6,250,000	\$0	\$0
Budgeted capital revenue recognized	(\$5,388,109)	(\$5,350,000)	(\$5,350,000)	(\$5,350,000)	\$0	\$0
Budgeted changes in Endowments	\$0	\$0	\$0	\$0	\$0	\$0
Budgeted unsupported debt principal repayment	(\$54,374)	(\$44,372)	(\$50,853)	(\$44,372)	\$0	\$0
Budgeted unreported transfers (net)	\$3,448,631	\$1,944,372	\$760,741	(\$1,244,372)	(\$129,888)	(\$700,000)
Projected assumptions/transfers of operations	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds	\$0	\$0	\$0	\$0	\$0	\$0
New school start-up costs	\$0	\$0	\$0	\$0	\$0	\$0
Decentralized school reserves	\$0	\$0	\$0	\$0	\$0	\$0
Non-recurring certificated remuneration	(\$1,031,910)	(\$1,130,000)	(\$659,888)	\$0	\$0	\$0
Non-recurring non-certificated remuneration	(\$330,090)	(\$250,000)	\$0	\$0	\$0	\$0
Non-recurring contracts, supplies & services	(\$1,200,000)	(\$350,000)	(\$200,000)	\$0	\$0	\$0
Professional development, training & support	\$0	\$0	\$0	\$0	\$0	\$0
Transportation Expenses	\$0	\$0	\$0	\$0	\$0	\$0
Operations & maintenance	(\$1,030,000)	(\$300,000)	\$0	\$0	\$0	\$0
English language learners	\$0	\$0	\$0	\$0	\$0	\$0
System Administration	\$0	\$0	\$0	\$0	\$0	\$0
B & S administration organization / reorganization	\$0	\$0	\$0	\$0	\$0	\$0
Debt repayment	\$0	\$0	\$0	\$0	\$0	\$0
POM expenses	\$0	\$0	\$0	\$0	\$0	\$0
Non-salary related programming costs (explain)	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & maintenance - School building & land	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & maintenance - Technology	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & maintenance - Vehicle & transportation	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & maintenance - Administration building	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & maintenance - POM building & equipment	\$0	\$0	\$0	\$0	\$0	\$0
Repairs & maintenance - Other (explain)	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School land & building	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Vehicle & transportation	(\$609,075)	(\$700,000)	(\$700,000)	\$0	\$0	\$0
Capital costs - Administration building	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment	(\$70,000)	(\$70,000)	(\$70,000)	\$0	\$0	\$0
Capital Costs - Furniture & Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other	\$0	\$0	\$0	\$0	\$0	\$0
Building leases	\$0	\$0	\$0	\$0	\$0	\$0
Other 1 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0	\$0
Other 2 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0	\$0
Other 3 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0	\$0
Other 4 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0	\$0
Estimated closing balance for operating contingency	\$0	\$0	\$0	\$4,353,298	\$3,108,926	\$2,436,901

Total surplus as a Percentage of 2020 Expenses 7.69% 5.69% 4.81%
ASO as a Percentage of 2020 Expenses 4.47% 3.10% 3.06%

PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)
for the Year Ending August 31

	Amount	Detailed explanation to the Minister for the purpose of using ASO
Estimated Operating Surplus (Deficit) Aug. 31, 2021	\$ (3,592,000)	
PLEASE ALLOCATE IN BLUE CELLS BELOW	(3,592,000)	
Estimated Operating Deficit Due to:		
Certificated salary	\$1,031,910	Certificated Staff, additional FTE Allocation of 10
Custodial	\$500,000	Additional Custodial costs, if we have to add daytime custodians
Insurance	\$730,000	Increased insurance costs since 2018/2019
Custodial	\$300,000	Custodial costs, currently higher than the provincial average due to the priority we have placed on cleanliness.
Uncertificated salary	\$330,090	Support staff salaries.
Custodial	\$700,000	Additional Custodial costs, if we have to add daily cleaning of all hard surfaces
Description 7 (fill only your board projected an operating deficit)		
Subtotal, access of operating reserves to cover operating deficit	3,592,000	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	679,075	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	(876,818)	
Budgeted unsupported debt principal repayment	54,374	
Projected net transfer to (from) Capital Reserves	(739,075)	
Total projected amount to access ASO in 2020/21	\$ 2,709,556	
Total amount approved by the Minister		

**PROJECTED STUDENT STATISTICS
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2020/2021 (Note 2)	Actual 2019/2020	Actual 2018/2019	Notes
Kindergarten, and Grades 1 to 12				
Eligible Funded Students:				
Kindergarten	571	546	552	Head count
Kindergarten program hours	475	475	475	Minimum: 475 hours
Kindergarten FTE's Enrolled	286	273	276	0.5 times Head Count
Grades 1 to 9	5,593	5,631	5,657	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	1,920	1,875	1,774	Head count
Grades 10 to 12 - 4th year	-	-	-	Head count
Grades 10 to 12 - 4th year FTE	-	-	-	0.5 times Head Count
Grades 10 to 12 - 5th year	-	-	-	Head count
Grades 10 to 12 - 5th year FTE	-	-	-	0.25 times Head Count
Total FTE	7,799	7,779	7,707	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	0.3%	0.9%		
Other Students:				
Total	36	36	38	Note 3
Total Net Enrolled Students	7,835	7,815	7,745	
Home Ed Students	-	-	-	Note 4
Total Enrolled Students, Kindergarten, and Grades 1-12	7,835	7,815	7,745	
Percentage Change	0.2%	0.9%		
Of the Eligible Funded Students:				
Students with Severe Disabilities	255	255	177	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	598	598	816	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
Pre - Kindergarten (Pre - K)				
Eligible Funded Children	17	16	22	Children between the age of 2 years 8 months and 4 years 8 months.
Other Children	150	156	123	Children between the age of 2 years 8 months and 4 years 8 months.
Total Enrolled Children - Pre - K	167	172	145	
Program Hours	400	400	400	Minimum: 400 Hours
FTE Ratio	0.500	0.500	0.500	Actual hours divided by 800
FTE's Enrolled, Pre - K	84	86	73	
Percentage Change	-2.9%	18.6%		
Of the Eligible Funded Children:				
Students with Severe Disabilities (PUF)	17	16	22	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities		-	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
NOTES:				
1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.				
2) Budgeted enrolment is to be based on best information available at time of the 2020/2021 budget report preparation.				
3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.				
4) Because they are funded separately, Home Education students are not included with total net enrolled students.				

PROJECTED STAFFING STATISTICS
FULL TIME EQUIVALENT (FTE) PERSONNEL

	Budgeted 2020/2021	Actual 2019/2020	Actual 2018/2019	Notes
CERTIFICATED STAFF				
School Based	426.4	435.6	439.7	Teacher certification required for performing functions at the school level.
Non-School Based	12.3	16.5	16.5	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	438.7	452.1	456.2	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage change from prior period	-3.0%	-1.8%	-4.7%	
If an average standard cost is used, please disclose rate:	\$ 92,250	\$ -	\$ -	
Student F.T.E. per certificated Staff	18.0	17.5	17.0	
Please Allocate				
Enrollment Change	-	-	(7.1)	
Other Factors	(13.4)	(7.1)	(7.1)	Disaster recovery reduced non-school based support, choices made by schools
Total Change	(13.4)	(7.1)	(7.1)	Year-over-year change in Certificated FTE
Breakdown, where total change is Negative:				
Continuous contracts terminated	-	-	FTEs	
Non-permanent contracts not being renewed	(13.4)	(7.1)	FTEs	
Other (retirement, attrition, etc.)	-	-	(Decrease/revenue)	
Total Negative Change in Certificated FTEs	(13.4)	(7.1)	(7.1)	Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.
Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):				
Certificated Number of Teachers				
Permanent - Full time	374.0	362.0	352.0	
Permanent - Part time	9.0	27.0	24.0	
Probationary - Full time	22.0	20.0	14.0	
Probationary - Part time	3.0	3.0	2.0	
Temporary - Full time	43.0	37.0	61.0	
Temporary - Part time	11.0	11.0	16.0	
NON-CERTIFICATED STAFF				
Instructional - Education Assistants	114.0	122.0	-	Personnel support students as part of a multidisciplinary team with teachers and other other support
Instructional - Other non-certificated instruction	67.4	69.9	227.8	Personnel providing instruction support for schools under 'instruction' program areas other than EA
Operations & Maintenance	13.0	15.0	15.0	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	16.2	16.2	-	Bus drivers employed, but not contracted
Transportation - Other Staff	8.0	8.0	23.8	Other personnel providing direct support to the transportation of students to and from school other than
Other	18.9	22.7	21.7	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	238.6	238.8	286.4	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	-0.1%	-17.2%	-17.2%	
Explanation of Changes:				
Additional Information				
Are non-certificated staff subject to a collective agreement? <input type="checkbox"/> YES				
Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTEs.				
CUPE Expires August 31, 2020 - 238.6 FTE; Bus Drivers Association expired August 31, 2019 - 16.2 FTE (70 part time drivers); Maintenance Association expired August 31, 2019 - 10 FTE				